Board Member Competencies Please complete the following three Checklists.

Checklist No. 1: Personal/Interpersonal Competencies

SKILL/EXPERIENCE	
Accountability	Take responsibility for all work activities and personal actions; follows through on commitments; implements decisions that have been agreed upon; maintains confidentiality
Comments	
Leadership	Describe your leadership skills and behaviors that contribute to superior performance
Comments	
Teamwork	Describe your ability to work cooperatively and collaboratively with others to achieve collective goals
Comments	
·	
Written and Verbal Communication Skills	Describe your communication styles, and, effective ways to communicate to different audiences in diverse situations, (committee/
Communication Skills	membership/external; familiarity with IT tools)
Comments	

The collection, use & disclosure of Candidate information

Please complete the Checklists 2 to personally rate your experience level in each category. Please note "1" is considered "low" and "5" is considered as having a high level of appropriate competency, experience and knowledge. There is a comment section under each level if you have additional information that you would like to provide.

SKILL/EXPERIENCE		Level
Board Experience	Experience in Serving on public sector, private sector or not- for-profit boards. Experience with good governance policies	
Comments		I
Governance Experience	Understanding the difference between governance and management. Experience in governance of a Board, such as Bylaw review; drafting of policies; received training in	
Comments	Governance	
Comments		
Board Leadership Experience	Experience in serving as a Board chair, Committee Chair, or in other leadership positions	
Comments		1
Committee Experience	Experience with serving on Board and/or Council Committees	
Comments		<u> </u>

The collection, use & disclosure of Candidate information

Please complete the Checklists 2 to personally rate your experience level in each category. Please note "1" is considered "low" and "5" is considered as having a high level of appropriate competency, experience and knowledge. There is a comment section under each level if you have additional information that you would like to provide.

Risk Assessment and Management	Experience in the process and follow through of identifying principal corporate risks, ensuring that management has implemented the appropriate systems to manage risks	
Comments	,	
Strategic Planning Experience	Experience with contributing, evaluating, and implementing a strategic plan; including a demonstrated ability to focus on longer term goals and strategic outcomes	
Comments	i	

The collection, use & disclosure of Candidate information

Your provision of Candidate Information to the Canadian Owners and Pilots Association (COPA) means that you agree and consent that we may collect, use and disclose your Candidate Information to the COPA membership for election purposes. If you do not agree with these terms, you are requested not to provide any Candidate Information to the Canadian Owners and Pilots Association (COPA).

Please complete the Checklists 3 to personally rate your experience level in each category. Please note "1" is considered "low" and "5" is considered as having a high level of appropriate competency, experience and knowledge. There is a comment section under each level if you have additional information that you would like to provide.

Checklist No. 3: Specific Competencies – Technical Skills and Strategic

and e-commerce

Competencies: (Please mark *not applicable* if you do not have education or experience in the areas listed below.)

SKILL/EXPERIENCE		Level
Legal	Practical knowledge in the application of and compliance with specific laws, legislation and regulations specific to the Personal Aviation community	
Comments		
Financial/Investment/	Understanding of financial operational management; proper	
Accounting/Business	application of internal controls; financial reporting; knowledge of	
Knowledge	other considerations and issues associated with the auditing requirements for public/private sectors, or not-for-profit boards,	

understanding of financial markets and instruments, of e-business

Comments

Medical	Past or current Medical practitioner that can provide advice and assistance in establishing board policy and direction regarding Transport Canada's physical standards for Civil Aviation personnel	
Comments		

The collection, use & disclosure of Candidate information

Please complete the Checklists 3 to personally rate your experience level in each category. Please note "1" is considered "low" and "5" is considered as having a high level of appropriate competency, experience and knowledge. There is a comment section under each level if you have additional information that you would like to provide.

Aviation	Specific aspects of aviation that you have or are involved in (please explain below how this will be helpful to COPA). Some examples are: aircraft ownership, flight instructor, regulatory development, airport management, air traffic control, Avionic systems.	
Comments		
Advocacy	Political or aviation industry experience and recent contacts that would be useful in advancing COPA's objectives.	
Comments		

Marketing/Fundraising/ Philanthropy	Knowledge about experience in Advertising, Public Relations, Event Management, Estate planning.	
Comments		
Human Resources	Talent management, Training, Employee relations, Conflict resolution, Team Building	
Comments		

The collection, use & disclosure of Candidate information